

City of Casey

Quarterly Community Report

APRIL TO JUNE 2026



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ACKNOWLEDGEMENT OF COUNTRY

The City of Casey proudly acknowledges the traditional owners, Casey's Aboriginal communities and their rich culture and pays respect to their Elders past, present and future. We acknowledge Aboriginal people as Australia's first peoples and as the traditional owners and custodians of the land on which we work and live.

COMMITMENT TO RECONCILIATION

The City of Casey is committed to reconciliation and to strengthening respectful relationships with Aboriginal and Torres Strait Islander communities. Building on the foundations established through this work to date, we are embedding reconciliation across our systems, leadership and service delivery. Guided by the Casey Aboriginal Gathering Place, we will continue to support cultural connection, build community capacity and work in partnership to achieve lasting, positive outcomes.

DIVERSITY STATEMENT

The City of Casey is a welcoming and inclusive community, we celebrate all people with their many different stories and experiences. We believe a strong community is built on respect, belonging and shared responsibility for each other. We are committed to ensuring everyone in Casey feels valued, supported, and able to fully participate in community life.

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OUR COUNCILLORS AND WARD STRUCTURE

The City of Casey has a democratically elected Council with twelve elected Councillors, each representing one of Casey's wards, who will serve a four-year term until September 2028.

This ward structure reflects Casey's growing population and promotes fair and equitable representation, supporting good governance across the city.

Each ward is tailored to the unique characteristics and priorities of its communities.



Cr Michelle Crowther
Mayor
Cranbourne Gardens



Cr Anthony Walter
Deputy Mayor
Dillwynia



Cr Scott Dowling
Akoonah



Cr Kim Ross
Casuarina



Cr Gary Rowe
Correa



Cr Stefan Koomen
Waratah



Cr Dave Perry
Grevillea



Cr Melinda Ambros
Kalora



Cr Shane Taylor
Kowan



Cr Carolyn Eaves
Quarters



Cr Lynette Pereira
River Gum



Cr Jennifer Dizon
Tooradin

MAYOR'S MESSAGE

On behalf of the City of Casey Councillors, I am pleased to present the Quarterly Community Report for April to June 2026. This report marks the completion of the *2025/26 Annual Action Plan* and highlights the achievements delivered during the first year of the *Council Plan 2025–29*.

Across the financial year, Council completed 63 actions, demonstrating strong momentum in delivering projects, services and initiatives that support Casey's growing and diverse community. Some of the key achievements are outlined below and demonstrate the progress being made towards Council's long-term vision for our community.

Delivering Community Infrastructure

This quarter saw the completion of several important community infrastructure projects across Casey, helping to improve local facilities and create opportunities for recreation, connection and wellbeing. This included the practical completion of the Springleaf Recreation Reserve Development and the Robert Booth Reserve Tennis Pavilion Renewal

Council's Capital Works Program, also continued to deliver a broad range of projects including; multiple playground renewals, drainage and community facility improvements, lighting and road safety upgrades and sporting facility enhancements.

Strong progress continued on major projects including Doveton Pool in the Park, the Ballarto Road Family and Community Centre and the Old Cheese Factory Multipurpose Space.

Supporting a Strong and Sustainable Community

Council continued to support community wellbeing and plan for Casey's future by progressing work in safety, housing, youth and family support, arts and culture, advocacy and the environment.

Key achievements included research into community safety, stronger support for young people and families, adoption of the *Affordable Housing Policy*, hosting local arts and cultural experiences, and continued advocacy for transport, infrastructure and services for vulnerable community members.

Council also made strong environmental progress, including an 85 per cent reduction in corporate emissions and planting more than 67,000 trees and tube stock across Casey.

Recognising our Volunteers

Council recognises the vital contribution of volunteers and continued to support them throughout the quarter with training, resources, partnerships and practical programs to help build skills and strengthen community connections. Initiatives including Mental Health First Aid training, community leadership programs, biodiversity activities and support for local Friends Group helped to increase their local impact.

I sincerely thank every volunteer for the time, care and commitment they give to making Casey a stronger and more connected community.

As we begin implementation of the 2026/27 Annual Action Plan, Council remains committed to delivering quality services, investing in infrastructure, advocating for our community and planning for Casey's future. A more detailed overview of Council's achievements and performance throughout 2025/26 will be available in the *City of Casey Annual Report*, due for release in October 2026.

Cr Michelle Crowther
Mayor
City of Casey



COUNCIL PLAN ACTIONS AND STRATEGIC INDICATOR PERFORMANCE

This section outlines Council’s progress in delivering the *Annual Action Plan 2025/26*, including progress against strategic indicators as at 30 June 2026.

Further detail on action and indicator status is provided in the report.



Strategic Outcome 1

Strong Communities

Strategic Priority 1.1 Community safety: Partner with community to enhance safety outcomes and feelings of safety.

Due date: 30 June 2026

Action: Implement graffiti management strategies to eliminate vandalism, protect environmental amenities and enhance community safety.

Status: Completed ■

Latest update: Council has finalised the *Graffiti Management Program 2026–2030*, which outlines how graffiti will be prevented, removed and managed across Casey over the next four years. The program was informed by community feedback and identifies actions to help keep public spaces clean, protect local amenity and improve perceptions of safety. Information about the program is now available on Casey Conversations, with a community awareness campaign planned to help residents learn more about graffiti prevention, reporting and removal services.

Action: Implement an improved school crossing and safety program to improve traffic management and ensure pedestrian safety in school zones

Status: Completed ■

Latest update: Council continued to support the safe operation of school crossings across Casey during the quarter. Increased efforts were undertaken to attract and train additional school crossing supervisors to address staffing shortages and maintain coverage across the network. Priority was given to higher-risk crossings to support student safety, while recruitment activities continued to strengthen the service and improve coverage at school crossings across the municipality.

Action: Conduct research on residents' perceptions of local crime and safety issues in Casey.

Status: Completed ■

Latest update: Council completed its annual research into residents' perceptions of crime and safety across Casey. The findings provide valuable insights into how safe residents feel in their neighbourhoods and identify areas of focus for future community safety initiatives. The results will help inform Council's planning, advocacy and programs aimed at enhancing safety outcomes and improving community wellbeing.

Action: Through established relationships with Victoria Police, emergency services, local business and community groups such as Neighbourhood Watch, enhance safety outcomes for the Casey community and increase collaboration between Council and key community safety partners.

Status: Completed ■

Latest update: Council completed this action by strengthening partnerships with Victoria Police, emergency services, community organisations and local groups to support safer communities across Casey. During the quarter, Council continued to work with key partners to address local safety issues, improve access to community information and services, and strengthen collaboration on community safety initiatives. This included delivering six community crime and safety meetings across Berwick, Lyndhurst, Doveton, Clyde, Endeavour Hills and Narre Warren, providing residents with opportunities to connect with safety organisations, discuss local concerns and access crime prevention information.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Continue working with Victoria Police, emergency services, local businesses and community groups such as Neighbourhood Watch to improve community safety and strengthen collaboration across Casey, including delivering Community Safety Meetings that bring partners and residents together to address local safety concerns and crime prevention priorities."*

Action: Invest in maintaining and upgrading public amenities and improve lighting, by implementing Crime Prevention through Environmental Design Principles.

Status: Completed ■

Latest update: During the quarter Council continued to apply Crime Prevention Through Environmental Design principles across the planning, design and delivery of public spaces and infrastructure projects. Examples include planning and investigation for upgrading the lights at Pioneer Park and tree uplighting for all park and playground renewal projects. These principles help create safer and more welcoming environments through features such as improved visibility, lighting and site design. Future improvements will continue, with lighting upgrades at Pioneers Park included in Council's 2026/27 program.

Strategic indicator	Status	Latest update
Maintain a high level of graffiti removal requests to improve the appearance of public areas and improve safety perceptions within the community.	On track 	Council maintained a high level of responsiveness to graffiti removal requests, with 99.8 per cent actioned within the required timeframe. Prompt removal helps keep public spaces clean, welcoming and safe for the community.
Increase the number of Road Safety Education initiatives delivered to enhance community awareness and safety.	On track 	Road Safety Education initiatives continued during the quarter, including delivery of a dedicated education session at Miriyan Primary School in Clyde North to help improve road safety awareness among students.
Maintain a low average number of days to action safety requests, such as animal management, to improve community safety.	On track 	Council continued to respond promptly to community safety requests, with the average response time for animal management requests remaining low at 1.94 days. Response times increased slightly during the quarter, largely due to higher than usual volumes of cat nuisance complaints. Changes to cat intake processes and capacity limits at Council's pound provider also contributed to delays in accepting some animals. Despite these challenges, response times remained strong overall and Council continued to respond promptly to community safety requests.
Increase the number of environmental design audits to assess safety improvements.	On track 	Six Crime Prevention Through Environmental Design (CPTED) audits were completed during the quarter across a range of locations, including community facilities, sports reserves and pedestrian infrastructure. One audit undertaken at a community facility in Endeavour Hills identified opportunities to improve the visual amenity of the entrance, enhance landscaping and relocate seating to create more welcoming spaces for the community. The recommendations will help improve perceptions of safety, support community ownership of the space and provide more suitable areas for people to gather, while ensuring all community members feel safe and welcome when using the facility.

Strategic Priority 1.2 Effective advocacy: Coordinate advocacy and partnerships to attract funding for and provision of critical non-council services that support community needs.

Due date: 30 June 2026

Action: Partner with key stakeholders to understand the effects of the Best Start Best Life reforms and the identified issues that will prevent children having universal access to two years of funded kindergarten.

Status: Completed ■

Latest update: Council continued to work with kindergarten providers and the Department of Education to understand and respond to the impacts of the Best Start, Best Life reforms. Advocacy during the quarter focused on greater flexibility for local kindergarten providers, helping to support priority access for children who may be more vulnerable. Council also continued to advocate for improved funding and resources to support culturally diverse communities and ensure more families can access early childhood education opportunities.

Action: Advocate for additional resources to address the complex challenges posed by the rising incidence of family violence.

Status: Completed ■

Latest update: Council completed engagement and advocacy activities during the quarter to better understand the challenges associated with family violence and identify opportunities to strengthen support for the community. As a result of this work, funding was secured to deliver additional training and capacity-building initiatives that will strengthen Council's ability to understand, prevent and address family violence and support community safety. These initiatives will help ensure services are informed by local needs and are better equipped to respond to the complex issues affecting individuals and families.

Action: Partner with the recently established South East Homelessness and Housing Alliance (SEHHA) to drive outcomes for those experiencing homelessness and housing insecurity across the region.

Status: Completed ■

Latest update: Council continued to work with the South East Homelessness and Housing Alliance to support coordinated action on homelessness and housing insecurity across the region. During the quarter, regional advocacy priorities for 2026 were established, and planning progressed for Homelessness Week activities aimed at raising awareness of housing and homelessness challenges.

Council also supported initiatives to strengthen the evidence base for future advocacy and improve understanding of homelessness trends, helping to inform future actions and regional responses to housing insecurity.

Action: Coordinate advocacy and partnerships to attract funding for and provision of critical non-council services, in particular for areas where there is known gender inequality, disadvantage and discrimination.

Status: Completed ■

Latest update: In response to food insecurity and other forms of community disadvantage, Council established the Casey Food Relief Capacity Building Initiative, providing \$150,000 in funding to strengthen local food relief services. The initiative has been informed by community feedback, advocacy activities and engagement with local food relief providers, and is intended to help build the capacity of organisations supporting vulnerable members of the community.

Funding guidelines have been developed, and the initiative will be promoted to the community ahead of applications opening in July 2026.

Action: Undertake joint advocacy projects with relevant stakeholders in the aged care sector, including other south-east councils and non-profit agencies, which increase resources for aged health care within the region.

Status: Completed ■

Latest update: This action was completed during the previous quarter. Throughout 2025/26, Council worked with regional partners, including other south-east councils and aged care organisations, to advocate for increased support and resources for older people. Advocacy activities highlighted gaps in aged care services and strengthened the collective voice of the sector, helping to inform discussions with government and support improved outcomes for older residents across the region.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Lead advocacy efforts for older people, ensuring their needs, experiences and voices shape local responses to aged care reform and related community services."*

Strategic indicator	Status	Latest update
Advocate and secure service funding to enhance the availability of critical services for the community.	Off track ■	No new funding outcomes attributable to advocacy activities were secured during the quarter. Several funding applications were unsuccessful due to highly competitive grant programs and broader funding constraints affecting available government funding. Council will continue to advocate for additional resources and funding opportunities to support services that address community needs.

Strategic Priority 1.3 Arts and destinations: Utilise cultural, arts and heritage experiences and places to foster community connection and cohesion, inclusion and a strong creative community.

Due date: 30 June 2026

Action: Design and deliver events that offer the community opportunities to experience art and culture activities locally.

Status: Completed ■

Latest update: During the quarter, Council continued to provide opportunities for residents to experience high-quality arts and cultural events locally through a diverse program delivered at Bunjil Place and other community venues. Highlights included:

- The 60 Four, a sold-out Daytime Music performance at Bunjil Place.
- Royal Family Dance Crew, presented as part of the Rising Festival, giving local audiences the opportunity to experience an internationally recognised performance in Casey.
- MSO in Your Neighbourhood, featuring the Melbourne Symphony Orchestra and community engagement activities celebrating First Nations voices.
- Saltbush, an immersive children's theatre experience celebrating First Nations culture and Country.
- The Megaphone Project, a community arts installation featuring stories and voices from across Casey and travelling through all 12 wards.
- The Offbeat Sari, an international touring exhibition presented exclusively in Victoria, complemented by exhibitions showcasing the work of local artists.

These events provided residents with opportunities to experience high-quality arts and cultural experiences close to home, helping to foster creativity, connection and cultural participation across the community.

Action: Deliver a temporary Library Lounge in the Clyde Township Family and Community Centre to ensure residents in the growth areas of Casey have access to library services.

Status: Completed ■

Latest update: Following the official opening of the Clyde Township Library Lounge on 14 February 2026, Council focused on embedding the service within the growing Clyde community and supporting its ongoing operation. The Library Lounge is now providing residents in Casey's growth areas with local access to library services, learning opportunities and community connection closer to home.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Deliver accessible and responsive library services, that support learning, connection and digital inclusion in growth areas."*

Action: Enhance community access and experiences at local attractions by delivering initiatives aligned with relevant MasterPlans such as the new community space at Old Cheese Factory and renewal of visitor experience elements at Wilson Botanic Park.

Status: Completed ■

Latest update: Council continued to enhance community access to local attractions and visitor destinations across Casey. During the quarter, the new multi-purpose community space at Old Cheese Factory progressed towards completion, with strong community interest supporting future use of the facility. Planning also continued for improvements at Wilson Botanic Park, including the proposed overflow car park, with ongoing community consultation helping to inform future design outcomes.

Strategic indicator	Status	Latest update
Increase the percentage of people who feel Council events are inclusive and welcoming, promoting community connection and engagement.	On track ■	People attending Council events continued to report a strong sense of inclusion and connection, with 94 per cent describing events as inclusive and welcoming. This improved from the previous quarter and reflected the application of event learnings and a continued focus on accessible, community-centred experiences.
Increase library membership to support access to cultural, arts, and learning resources.	Off track ■	Library membership continued to grow during the quarter, reflecting ongoing community interest in library services, programs and learning opportunities across Casey. While membership growth was lower than anticipated, membership figures are influenced by Libraries Victoria's regular data cleansing process, which removes memberships that have not been renewed within three years. Despite this, new members continued to join throughout the year, indicating a stable and ongoing connection between the community and library services across Casey.
Increase satisfaction with events that offer opportunities for the community to experience local arts and cultural activities.	On track ■	Community satisfaction with arts and cultural events remained high at 93 per cent. The result was consistent with recent performance and reflects the quality and relevance of the program, supporting strong community participation and engagement in local arts and cultural activities.

Strategic Priority 1.4 Sport and active community participation: Support increased participation in sport, leisure and community programs, with a focus on women, girls and gender diverse people, through coordinated design and delivery of accessible programs.

Due date: 30 June 2026

Action: Identify and promote opportunities, including through partnership with organisations, to increase access to recreational, modified and social sporting activities for people of all ages.

Status: Completed ■

Latest update: Council continued to provide inclusive sport and recreation opportunities that support participation, physical activity and community connection. During the quarter, several modified and social recreation programs recorded strong participation and positive community feedback, helping residents of all ages and abilities stay active.

Key highlights included:

- Delivery of Pickleball, Chair Yoga and Walking Football programs, which attracted strong participation.
- Introduction of Mummy Walkers, delivered in partnership with Casey Central Shopping Centre, with strong attendance and positive participant feedback.
- Delivery of Badminton and Volleyball programs through partnerships with local recreation providers.
- Launch of Active After Dark, activating 13 local sites to support safe and accessible opportunities for community recreation during the evening.
- Continued planning for future participation programs, including a partnership with Cricket Victoria to deliver indoor cricket opportunities.

Action: Undertake a review of the accessibility of key Council buildings and facilities for people with a disability.

Status: Completed ■

Latest update: Council completed this action during the quarter through delivery of Stage 1 of the Accessible Casey project, establishing a stronger understanding of how accessibility is considered across Council buildings, facilities and infrastructure. During the quarter, consultants were engaged to review processes across the infrastructure lifecycle, including planning, design, delivery, maintenance and ongoing use. This work identified opportunities to embed accessibility more consistently across Council systems and will continue to improve outcomes for the community through ongoing business-as-usual activities.

Action: Develop opportunities for LGBTIQ+ communities to have increased access to inclusive sports and recreation programs through collaboration with local sports clubs and associations.

Status: Completed ■

Latest update: Council partnered with Proud2Play to deliver a capacity-building program for local sporting clubs, supporting more inclusive participation opportunities for LGBTIQ+ communities. During the session, clubs explored practical ways to create welcoming and inclusive sporting environments and developed action plans to strengthen inclusion within their clubs. This work will help increase opportunities for LGBTIQ+ community members to participate in sport and recreation programs across Casey.

Strategic indicator	Status	Latest update
Increase the participation of women, girls, and gender-diverse people in sport, leisure, and community activities, ensuring inclusivity and accessibility.	On track ■	Participation by women, girls and gender-diverse people increased during the quarter, with more than 2,200 participants recorded between April and June. This reflects the continued delivery of sport, leisure and community programs that support inclusive participation and community wellbeing.

Strategic Priority 1.5 Early years and youth: Support the delivery of programs and partner with community organisations to provide greater access to services for early years and youth populations.

Due date: 30 June 2026

Action: Deliver an early-intervention and response training program for community leaders and volunteers to empower and increase their capabilities to identify, support, and refer vulnerable residents, in particular those with mental health challenges.

Status: Completed ■

Latest update: Council continued to build the capability of community leaders, volunteers and professionals to identify, support and refer people experiencing mental health challenges. During the year, 11 Mental Health First Aid training sessions were delivered to 150 professionals and volunteers, helping participants build their knowledge, confidence and skills to respond to mental health concerns.

Feedback from participants indicated increased confidence in recognising and responding to people experiencing mental health challenges. During the quarter, a 12-month program of education and awareness activities was also developed for delivery in 2026/27, providing a foundation for ongoing community mental health support.

Planning progressed for a co-designed Youth Mental Health Round Table, which will bring together young people, parents, carers and service providers to identify local challenges and opportunities for action.

Action: Support access to 3 and 4 year-old kindergarten through the implementation of Year 2 of Casey's new kindergarten service model.

Status: Completed ■

Latest update: Council continued to support access to funded kindergarten programs for children and families across Casey. For the 2026 kindergarten year, 2,167 three-year-old children and 2,973 four-year-old children were placed into kindergarten through the Central Registration and Enrolment Scheme.

During the quarter, resources were also developed to help parents understand the benefits of kindergarten and navigate the enrolment process, including an updated Kindergarten Registration Booklet and an Apply for Kindergarten information video.

Action: Support access to youth programs that address social connection and wellbeing, through implementing the outcomes of the Youth Service review.

Status: Completed ■

Latest update: Council continued to implement the outcomes of the Youth Services Review, with a renewed service model now fully operational. During the quarter, youth counselling services commenced across Casey's three Youth Information Centres, improving access to support for young people.

Council also expanded outreach and flexible program delivery to better respond to local needs, including programs delivered at Cranbourne West Community Centre, youth safety initiatives linked to local skate parks, and structured opening hours at Youth Information Centres. Partnerships were also established with SELLEN and The Bridge to provide future employment support opportunities for young people, helping strengthen connections, wellbeing and participation.

Strategic indicator	Status	Latest update
Increase participation in the Maternal and Child Health (MCH) service to support early years development.	On track ■	Participation in the Maternal and Child Health service increased to 68.46 per cent during the quarter, representing a significant improvement from the previous quarter. This result reflects strong community confidence in early years support services and demonstrates the ongoing importance of programs that promote the health, wellbeing and development of children and families.
Increase the number of children registered for 3 and 4-year-old kindergarten to promote early childhood education.	On track ■	A total of 3,672 children were registered for 3 and 4-year-old kindergarten programs during the quarter, reflecting continued demand for early childhood education services across Casey.
Increase satisfaction with the Dad's Matter program to support engaged parenting.	On track ■	Participant satisfaction with the Dads Matter – Champions of Change program remained high at 96 per cent, with participants indicating they would attend future sessions and recommend the program to others.
Increase satisfaction with teenage school holiday programs to enhance youth engagement.	No data	Satisfaction data was not available during the quarter.

Strategic indicator	Status	Latest update
Increase the number of early years and youth partnership initiatives, through the Community Service Organisation (CSO) Casey Futures Partnership Alliance, to strengthen early years and youth service resourcing.	On track 	Three partnership initiatives were delivered through the Casey Futures Partnership Alliance during the quarter, following a pause the previous quarter due to capacity constraints. The initiatives strengthened collaboration across early years and youth services, supporting improved coordination and engagement across the sector. Partnership development remains a priority and will continue as opportunities are identified and capacity allows.

Strategic Priority 1.6 Social cohesion: Foster greater social cohesion through the advancement of Casey's targeted populations needs; and the rejection and prevention of family violence and promotion of gender equality.

Due date: 30 June 2026

Action: Work with community service organisations (CSOs) through the Casey Futures Partnership to deliver the CSO Growth and Attraction Framework and grow the capacity of the sector to meet the diverse needs of a growing population.

Status: Completed ■

Latest update: Council continued to work with community service organisations through the Casey Futures Partnership to strengthen the capacity of the local community sector and respond to emerging community needs. During the quarter, partnership members agreed to focus future advocacy efforts on the impacts of cost-of-living pressures, recognising the challenges being experienced by both community members and community service organisations.

The partnership also identified priority topics for further exploration, with upcoming workshops planned to review local evidence and refine practical advocacy priorities. This work will help strengthen the evidence base for advocacy and support coordinated action to address growing community need.

Action: Determine and launch a new themed Community Action Leadership program that empowers more community leaders in Casey to make a positive difference in their communities.

Status: Completed ■

Latest update: Council launched the Nature and Sustainability Community Leadership Program during the quarter, bringing together 29 community members committed to creating positive environmental change in Casey. Building on the success of previous community leadership programs, participants are developing leadership skills while increasing their understanding of sustainability, climate action and First Nations connections to Country.

The program commenced with a participant Meet and Greet event, followed by an official launch at Bunjil Place featuring a Smoking Ceremony by Uncle Mark Brown and a welcome address from Mayor Stefan Koomen, highlighting the importance of Council and community working together to address local challenges. The program will support the development of future community leaders and strengthen local capacity to deliver positive environmental outcomes.

Action: Develop and deliver a community and stakeholder awareness campaign during the international campaign, 16 Days of Activism, which takes steps towards preventing violence against women and promotes gender equality.

Status: Complete ■

Latest update: This action was completed during the previous reporting period through the delivery of the "Casey Says No to Violence" campaign as part of the international 16 Days of Activism initiative. The campaign helped raise awareness of family violence, promote gender equality and encourage respectful relationships across the community through targeted communications, partnerships and community engagement activities. Planning has now commenced for the 2026 campaign, with a focus on expanding awareness and engagement activities throughout the year to strengthen its impact and support ongoing violence prevention efforts.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Raise awareness and promote the prevention of family violence across Casey through the delivery of a targeted community campaign in partnership with Councillors and the community."*

Action: Extend the availability of Aboriginal Gathering Place programs, offering activities and services at multiple City of Casey locations to reach more people within the Aboriginal and Torres Strait Islander communities.

Status: Completed ■

Latest update: Council continued to extend opportunities for Aboriginal and Torres Strait Islander community members to participate in culturally appropriate programs and activities across Casey. During the quarter, a partnership between local primary schools and Reclink Australia was established to support the delivery of an ongoing program in Cranbourne, creating additional opportunities for Aboriginal and Torres Strait Islander children and young people to connect, participate and engage within their local community.

The initiative strengthened collaboration between schools, community organisations and Aboriginal engagement partners, while increasing opportunities for participation in community events and activities across the municipality. This work establishes a strong foundation for ongoing Aboriginal Gathering Place programs and partnerships, which will continue to support social cohesion, connection and participation across the Casey community.

Work will continue through the 2026/27 Council Plan Action: *"Deliver place based initiatives and strengthen community partnerships to build social cohesion, connection and participation for the Casey community through inclusive programs, events and engagement activities."*

Strategic indicator	Status	Latest update
Increase the number of opportunities for children and young people to participate in decision-making on issues that affect them, empowering youth voices.	On track 	A total of 48 opportunities were provided for children and young people to contribute to decisions affecting programs and services. These opportunities included activities within kindergarten programs, where children helped influence aspects of their learning environment, including celebrations, activities and group experiences. This approach supports greater participation, strengthens engagement and gives children and young people a stronger voice in decisions that affect them.
Increase the percentage of Gender Impact Assessment (GIA) recommendations adopted that consider the needs of target populations, promoting gender equality and social equity.	Off track 	This quarters 'off track' result was due to delays in progressing several actions associated with Gender Impact Assessment recommendations. Work will continue to improve implementation rates and support equitable outcomes.

Strategic Outcome 2

Liveable City

Strategic Priority 2.1 Improved connectivity: Plan, deliver and advocate for transport improvements to roads, public transport, pedestrian and cycling networks that improve access, connectivity, safety and city movement outcomes for our community.

Due date: 30 June 2026

Action: Advocate for improved public transport and major road upgrades including Clyde Rail extension, Berwick Cranbourne/ Clyde Fiveways Road duplication and Thompsons Road extension to ensure residents and businesses can better move across the city.

Status: Completed ■

Latest update: Council continued to advocate for improved public transport and major road upgrades ahead of the State Election through a targeted engagement plan, the Building a Better Casey campaign, direct advocacy with State and Federal Governments, budget submissions, and partnerships with the National Growth Areas Alliance (NGAA), Municipal Association of Victoria (MAV), Greater South East Melbourne (GSEM), Outer Melbourne Councils (OMC) and the Australian Local Government Association (ALGA).

Community engagement remained a key focus, with advocacy promoted through Casey Conversations, social media, surveys and 12 community pop-ups, where Councillors gathered feedback from residents to help strengthen advocacy priorities and discussions with Members of Parliament and election candidates.

Advocacy efforts also contributed to funding being secured for improved bus services in Botanic Ridge, Casey Fields, Clyde, Junction Village, Devon Meadows and Berwick. During the quarter, Council also completed its annual review of transport advocacy priorities to ensure projects remain evidence-based and responsive to the needs of a growing community, with updated priorities published on Council's website.

Action: Plan and advocate for increased investment in infrastructure that improves walking and cycling options, alongside an audit of Council's Walk and Ride Strategy, to support improved access and connectivity.

Status: Completed 

Latest update: Council continued to advocate for increased investment in walking and cycling infrastructure to improve access, connectivity and active transport opportunities across Casey. In the lead up to the State Election, advocacy efforts focused on raising awareness and building support for priority active transport projects.

Council's active transport priorities and supporting maps have now been published on Council's website to support ongoing advocacy and future investment decisions. Community feedback gathered through Casey Conversations and other engagement activities also helped strengthen advocacy with Members of Parliament and election candidates, while Council continued to work with State and Federal representatives and key partners to progress improved active transport outcomes for the Casey community.

Strategic indicator	Status	Latest update
Maintain sealed local roads to meet condition standards, supporting improved access, connectivity and safety.	On track 	The proportion of sealed local roads meeting condition standards remained steady at 95.68 per cent, continuing the gradual improvement recorded across the previous two quarters. This reflects consistent asset inspections, planned maintenance and ongoing network management, supporting safer travel, improved connectivity and reliable access for residents, businesses and visitors.

Strategic Priority 2.2 Appropriate infrastructure: Plan and deliver infrastructure that is sustainable, fit for purpose, supports shared use and promotes safety and amenity.

Due date: 30 June 2026

Action: Partner with the development industry to deliver more transport, community and recreation infrastructure to support our growth area communities.

Status: Completed ■

Latest update: Council continued to work with the development industry to support the timely delivery of transport, community and recreation infrastructure in Casey's growth areas. During the quarter, developers delivered \$1.8 million in infrastructure projects through developer agreements (excluding works-in-kind). Over the 2025/26 financial year, more than \$10.5 million in infrastructure projects were delivered, helping ensure essential infrastructure keeps pace with growth and supports the needs of new and emerging communities.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Work in partnership with the development industry to expand transport, community, and recreation infrastructure that meets the needs of our rapidly growing communities."*

Action: Address the needs of the growing community by planning and implementing new projects, fit-for-purpose renewals and upgrades to existing infrastructure, including the delivery of Hampton Park amenity upgrades, Springleaf Recreation Reserve and Tooradin Football/ Cricket/ Netball Pavilion upgrade.

Status: Completed ■

Latest update: Council completed the Hampton Park Amenity Upgrades, Springleaf Recreation Reserve development and Tooradin Football/Cricket/Netball Pavilion Upgrade during 2025/26. These projects have delivered improved community and recreation infrastructure that supports participation, accessibility and community wellbeing across Casey. The completed works provide enhanced facilities and public spaces for residents while helping meet the needs of Casey's growing population.

Strategic indicator	Status	Latest update
Maintain a high completion rate of the annual infrastructure works program, ensuring projects support sustainability and community wellbeing.	On track ■	Delivery of the Capital Works Program remained on track during the quarter, with 77 per cent of projects progressing as planned. Works continue across a range of infrastructure projects that support community wellbeing, improve local facilities and public spaces, and help meet the needs of Casey's growing community.

Strategic Priority 2.3 Respond to growth: Plan and deliver urban planning that ensures our community has access to services and facilities across the city aligned to need and place.

Due date: 30 June 2026

Action: Finalise the Casey Fields South (Employment) and Devon Meadows and Croskell (Employment) Precinct Structure Plans with the Victorian Planning Authority and implement these plans to facilitate new housing and job opportunities.

Status: Completed ■

Latest update: The Department of Transport and Planning (DTP) received the Standing Advisory Committee (SAC) report for the Casey Fields South (Employment) and Devon Meadows Precinct Structure Plans (PSPs) in April 2026. DTP is currently reviewing the SAC recommendations and engaging with key stakeholders to inform its response. Feedback from the SAC process will be incorporated into the final PSPs, while preparation of the associated Infrastructure Contributions Plan continues.

Following approval of the Croskell (Employment) PSP in March 2026, Council is now working with landowners and developers to support implementation of the plan and the future delivery of housing, jobs, infrastructure and community facilities.

Action: Partner with the Victorian Planning Authority to prepare the Cardinia Creek South (Part 2) Precinct Structure Plan to deliver over 1,100 new homes.

Status: Completed ■

Latest update: The Department of Transport and Planning (DTP) received submissions during public exhibition and is currently finalising the Cardinia Creek South (Part 2) Precinct Structure Plan (PSP) and associated Infrastructure Contributions Plan (ICP). Council's advocacy priorities, including increased tree canopy coverage within public spaces and consideration of telecommunications infrastructure, have been supported through the planning process and are expected to be reflected in the final PSP. The PSP and ICP are anticipated to be submitted to the Minister for Planning later in 2026 for approval.

Action: Develop an Affordable Housing Policy to support the establishment of more affordable housing in the City of Casey.

Status: Completed ■

Latest update: Council completed development of the Affordable Housing Policy during the quarter, providing a clear framework to guide Council's approach to supporting more affordable housing opportunities across Casey. The draft Policy was released for community consultation, attracting 64 responses from community members, service providers, industry representatives and community groups. Community feedback demonstrated strong support for the initiative, with 83 per cent of respondents indicating it was either very or somewhat important for Council to focus on affordable housing. Following consideration of community feedback, the Affordable Housing Policy was unanimously adopted by Council in June 2026. The project has now transitioned from policy development to implementation.

Strategic indicator	Status	Latest update
Maintain a balanced approach to developer contributions and expenditure, aligning with community needs and growth.	On track 	Developer contributions expenditure totalled \$57.97 million during 2025/26 and included land acquisitions and construction works undertaken by both developers and Council. Major projects supported through developer contributions included the Springleaf Family and Community Centre and a range of road, intersection and sports reserve projects. The timing of expenditure is influenced by a number of external factors, including land acquisition processes, construction sequencing and developer-led project delivery timelines. Expenditure during the year represents a significant investment in infrastructure to support Casey's growing community and is broadly aligned with the pace of development occurring across the municipality.

Strategic Priority 2.4 Effective advocacy: Advocate for investment that supports and responds to our growing city's needs – including transport mobility and access to jobs and services.

Due date: 30 June 2026

Action: Advocate to State and Federal Government on priorities associated with infrastructure investment, grants and partnerships to improve and deliver community, recreation and transport infrastructure for the growing Casey community.

Status: Completed ■

Latest update: This action was completed during the previous reporting period through the delivery of advocacy activities that promoted Casey's priority infrastructure needs to State and Federal Governments. Throughout the year, Council worked to raise awareness of priority community, recreation and transport infrastructure projects through direct advocacy, stakeholder engagement and the *Building a Better Casey* campaign. These efforts helped strengthen the case for continued investment in infrastructure that supports Casey's growing community.

Action: Advocate for improved mobile connectivity requirements in Precinct Structure Plans and facilitate the delivery of appropriately located telecommunication towers in areas experiencing poor connectivity.

Status: Completed ■

Latest update: Council continued to advocate for improved telecommunications infrastructure through the preparation of Precinct Structure Plans (PSPs) in Casey's growth areas. Provisions to support future mobile connectivity remain included in the approved Croskell PSP and the draft Casey Fields South (Employment), Devon Meadows and Cardinia Creek South Part 2 PSPs. Council will continue to work with key stakeholders to ensure mobile connectivity is considered as these precincts progress through the planning process.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Continue to advocate for stronger mobile connectivity standards in Precinct Structure Plans and support the delivery of well sited telecommunication towers in areas with identified coverage gaps."*

Strategic indicator	Status	Latest update
Advocate for and secure infrastructure funding to address the city's evolving infrastructure needs..	On track ■	Council secured \$2.2 million in external funding during the quarter to support infrastructure projects and community outcomes across Casey. Advocacy activities throughout the year helped promote Casey's infrastructure priorities and strengthen the case for future investment. Funding outcomes are influenced by broader government funding programs and budget decisions, however the funding secured during the year represents a positive contribution towards meeting the infrastructure needs of Casey's growing community.

Strategic Priority 2.5 City shaping infrastructure: Plan and invest in city shaping projects complementing our city's scale and diversity.

Due date: 30 June 2026

Action: Progress the planning and design for the Cranbourne Community Hub and Doveton Pool in the Park MasterPlan to deliver a purpose-built facilities that offers easy access to important community and Council services.

Status: Completed ■

Latest update: Council completed key planning, design and delivery milestones for the Cranbourne Community Hub and Doveton Pool in the Park projects during 2025/26, supporting improved access to community, recreation and Council services for Casey residents.

Cranbourne Community Hub

Planning and design activities continued throughout the year, including project development and preparation for future delivery. The project will provide a purpose-built facility that improves access to community, Council and partner services for the growing Cranbourne community.

Doveton Pool in the Park Master Plan

Significant progress was achieved on the redevelopment, including delivery of the new outdoor aquatic facilities and associated community infrastructure. The project will provide improved recreation opportunities and enhanced access to aquatic facilities for residents.

Ongoing work will continue through the following 2026/27 Council Plan Actions:

- *"Continue improvements and upgrades to Doveton Pool in the Park to deliver a purpose-built facility that offers easy access to an outdoor aquatic facility."*
- *"Progress the design and delivery of the Cranbourne Hub to provide a purpose-built facility that improves community access to essential Council and partner services and meet future community needs."*

Strategic indicator	Status	Latest update
Increase expenditure on large-scale infrastructure projects to drive significant city development.	On track ■	Council continued to invest in major community infrastructure projects, with expenditure on large-scale projects exceeding expected levels for the year. Key projects progressed during the reporting period included: • Hardys Road Family and Community Centre • Ballarto Road Family and Community Centre • Springleaf Active Open Space • Bells Road Active Open Space • Cranbourne Community Hub These investments support improved access to community facilities, recreation opportunities and essential services, helping meet the needs of Casey's growing population.

Strategic Outcome 3

Sustainable Environment

Strategic Priority 3.1 Climate mitigation: Implement programs across Council to reduce carbon emissions and educate and support community and local business to reduce emissions.

Due date: 30 June 2026

Action: Reduce Council greenhouse gas emissions, source green energy, improve the efficiency of Council buildings and empower the community to reduce their own emissions through sustainable living practices.

Status: Completed ■

Latest update: Council completed a range of initiatives during 2025/26 to reduce corporate greenhouse gas emissions, improve energy efficiency and support sustainable practices across Council operations and the wider community.

Key achievements during the quarter included:

- Commencement of the rooftop solar installation at Endeavour Hills Leisure Centre.
- Removal of gas infrastructure from Narre Warren Youth Centre and Willora Children's Centre as part of Council's transition to lower-emission facilities.
- Introduction of an energy monitoring trial with the Smart Cities team to identify future energy efficiency opportunities across Council buildings.
- Development of a prototype Circular Economy Dashboard to help Casey businesses share resources, reduce waste and lower emissions.
- Improvements to Council's green spend codes to support sustainable procurement practices across the organisation.

Ongoing work will continue through the following 2026/27 Council Plan Actions:

- *"Deliver the Year five actions from the Climate Action Plan to ensure Council continues to reduce emissions in line with the 2030 net zero target."*
- *"Reduce Council's corporate greenhouse gas emissions through sustained investment in energy efficiency upgrades and installation of rooftop solar across Council owned and leased facilities, supporting Council's transition to net zero emissions."*

Strategic indicator	Status	Latest update
Decrease carbon emissions from corporate gas and electricity use, reflecting Council’s efforts to reduce its environmental footprint.	On track 	Corporate gas and electricity emissions have decreased by 85 per cent, reflecting strong progress in energy efficiency measures and a significant shift toward cleaner, more sustainable energy sources.

Strategic Priority 3.2 Climate adaptation: Investigate and implement adaptation measures that proactively support infrastructure, ecosystems, and community in preparing for climate change impacts.

Due date: 30 June 2026

Action: Improve Casey's preparedness for extreme weather events by collaborating with community to build and plan for climate resilience, protect the natural environment and adapt public assets.

Status: Completed 

Latest update: Council continued to strengthen Casey's preparedness for climate change and extreme weather events through community education, environmental planning and emergency management activities.

Key highlights during the quarter included:

- The Climate Change and Biodiversity Leadership Program reached its midway point, with participants building their understanding of climate change and learning practical ways to support environmental and climate action within their communities.
- Council's Emergency Management team worked with local support agencies including the State Emergency Service (SES) and Victoria Police to undertake Municipal Emergency Management Plan (MEMP) planning and preparedness activities for extreme weather events such as flooding. Progress continued on four Biolinks implementation plans, supporting delivery of the broader Casey Biolinks Plan and helping protect and strengthen local biodiversity.
- The Youth Climate Action Committee (YCAC) finalised planning for the Youth Climate Summit, which will provide around 100 secondary school students with opportunities to learn about climate change, explore sustainability careers and take local climate action.

Ongoing work will continue through the 2026/27 Council Plan Action *"Deliver the Year three actions from the Climate Resilient Casey Plan to ensure Council and the community are prepared for the impacts of climate change."*

Strategic indicator	Status	Latest update
Maintain a high percentage of actions completed to improve Council's ability to prepare for, adapt to, and recover from climate-related extreme weather events.	On track 	Delivery of the annual climate adaptation program remained strong at 85 per cent this quarter. Actions for the second year of the Climate Resilient Casey Plan are either completed or currently underway. This reflects strong momentum in delivering on Council's climate resilience commitments and integrating sustainability across key areas of council operations.

Strategic Priority 3.3 Biodiversity and natural resource management: Improve city greening with a focus on tree canopy cover and promote the protection and enhancement of biodiversity and other natural resources across Council and private land.

Due date: 30 June 2026

Action: Plant more trees to progress Council's 15 per cent total tree canopy target.

Status: Completed ■

Latest update: Council continued to implement the Greening Casey program to increase tree canopy coverage and enhance Casey's natural environment. The 2026 planting season commenced in June, with 4,025 trees and 63,814 tubestock and mature vegetation planted across the municipality. These planting activities support Council's commitment to increasing tree canopy coverage, improving biodiversity and creating greener neighbourhoods for the community.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Implement year three of the Greening Casey plan including a focus on increasing tree canopy coverage via Council, community and developer planting programs including advocacy for Green Streets implementation."*

Action: Improve tree canopy cover and green spaces in the new estates, in partnership with the development sector.

Status: Completed ■

Latest update: Council continued to work proactively with developers in Casey's growth areas to increase tree canopy cover and green spaces within new residential communities.

Key achievements during the quarter included:

- Landscaping Guidelines and Tree Species Selection information were published on Council's website, providing developers with guidance to support greener neighbourhood design.
- Ongoing collaboration with the development industry to prioritise increased tree canopy cover and green space outcomes within new estates.
- Introduction of assessment checklists to support innovation and greening considerations during the review of development proposals, helping promote a consistent approach to sustainable development outcomes.

Action: Strengthen priority bio-link corridors to enhance connectivity for Casey's wildlife, with a focus on protecting native flora and fauna at risk of extinction.

Status: Completed ■

Latest update: Council completed implementation planning for priority bio-link corridors that will help strengthen habitat connectivity and support the protection of native flora and fauna across Casey. During the quarter, draft implementation plans were completed for two priority corridors, providing a framework for future actions that support biodiversity, habitat restoration and wildlife movement across the municipality.

Action: Empower and educate the community to partner in biodiversity, tree planting, conservation and restoration initiatives.

Status: Completed ■

Latest update: Council continued to empower and educate the community to participate in biodiversity, conservation and environmental restoration activities through a range of hands-on programs and nature-based learning opportunities.

Key highlights during the quarter included:

- Garden visits delivered by Gardens for Wildlife volunteers to support residents in creating habitat-friendly gardens.
- Distribution of 6,183 plants through community events and giveaways.
- Delivery of the People, Plants and Place Mangrove Walk.
- A Nature Journaling school holiday program encouraging young people to connect with nature.
- A Bandicoot Bungalow Build Day supporting local wildlife habitat initiatives.
- Delivery of Marvellous Mangroves in partnership with Dads Matter.
- Ongoing conservation activities delivered by Friends Groups, including weeding, brush cutting and planting.
- Community and school planting days that encouraged local participation in environmental stewardship.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Deliver community biodiversity education and volunteering initiatives that build awareness, knowledge and stewardship by engaging residents in learning about local ecosystems, native species and conservation action."*

Strategic indicator	Status	Latest update
Increase the number of trees planted to expand tree canopy coverage across the municipality.	On track ■	Council planted 67,839 trees and tubestock during the quarter, reflecting the peak seasonal planting period. This figure includes routine planting undertaken across parks and reserves through Council's horticulture teams and contractors, community tree planting activities, and large-scale greening projects delivered during the quarter, including works associated with the Bayview Park Landscape Project and Princes Highway landscaping improvements. These planting activities support increased tree canopy coverage, biodiversity and urban cooling across the municipality.

Strategic Priority 3.4 Waste treatment: Progress Council treatment of waste and educate community about sustainable waste practices to increase food waste diversion and reduce litter and waste contamination.

Due date: 30 June 2026

Action: Work with the Maryvale EfW Project Co and South East Metropolitan Advanced Waste Processing Pty Ltd to work toward financial close of the Maryvale Waste to Energy facility.

Status: Completed ■

Latest update: Council completed its role in progressing the Maryvale Waste to Energy project through ongoing participation in regional governance and project discussions with Maryvale Waste to Energy Project Co and South East Metropolitan Advanced Waste Processing (SEMAWP). While financial close has not yet been achieved, Council has completed the actions within its control under this Council Plan commitment.

Action: Standardise Council's waste collection services to comply with the Victorian Government's Kerbside Reforms project.

Status: Completed ■

Latest update: Council continued to prepare for the Victorian Government's Kerbside Reforms by progressing the expansion of household glass and food and garden organics (FOGO) collection services. During the quarter, planning and delivery activities remained on track, with the rollout of glass bins scheduled to commence in September 2026 and FOGO bins scheduled to commence in November 2026. These changes will support a more consistent and sustainable kerbside collection system for Casey households.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Standardise Council's waste collection services to comply with the Victorian Government's Kerbside Reforms project."*

Strategic indicator	Status	Latest update
Increase the percentage of household waste diverted from landfill to support sustainable waste practices.	Off track ■	Household waste diversion from landfill was 47.36 per cent during the quarter. This result was influenced by changes in recycling patterns following the introduction of the Container Deposit Scheme and seasonal fluctuations in green waste volumes. Council remains committed to improving waste diversion outcomes through ongoing waste and resource recovery initiatives.
Maintain a high level of satisfaction with Council's waste service, ensuring treatment of waste reflects community expectations.	On track ■	Customer satisfaction with Council's waste service increased to 84 per cent during the period, representing a 4 per cent increase from the previous quarter, reflecting the continued reliability of waste services and alignment with community expectations for waste collection and management.

Strategic Priority 3.5 Water management: Implement holistic water management practices through water sensitive urban design that advance water harvesting and reduce flood risks.

Due date: 30 June 2026

Action: Continue to upgrade Stormwater Assets and undertake renewal measures to reduce flooding across the municipality.

Status: Completed ■

Latest update: Council continued to upgrade and renew stormwater infrastructure to help reduce flooding risks and improve drainage performance across the municipality. During the quarter, 95 per cent of planned drainage projects for 2025/26 were completed on schedule, supporting improved stormwater management outcomes for the community.

Council also identified priority drainage renewal projects for 2026/27 and developed a forward program of stormwater asset improvements to guide future investment and renewal activities.

Action: Reduce Council's reliance on potable water through implementation of water saving features in new buildings and facilities and the ongoing leak detection program.

Status: Completed ■

Latest update: Council continued to reduce its reliance on potable water through targeted water-saving initiatives and proactive asset management. During the quarter, the UV system at Casey Race was rectified to support increased use of harvested rainwater, with additional works planned to maximise reuse opportunities.

Council's leak detection and early intervention program also delivered significant water savings, preventing the loss of approximately 7.54 million litres of water and avoiding an estimated \$37,713 in water costs. These initiatives help improve water efficiency across Council facilities while supporting more sustainable use of water resources.

Action: Partner with Melbourne Water to update flood modelling for our coastal areas and engage with our community on the outcomes of the updated modelling.

Status: Completed ■

Latest update: Council continued to partner with Melbourne Water to progress updated flood modelling for Casey's coastal areas. During the quarter, Melbourne Water advised that the flood modelling is progressing and will be provided to Council once finalised. Planning for community engagement on the outcomes of the modelling is dependent on completion of this work.

Council also requested a Councillor briefing from Melbourne Water on the Flood Modelling Deployment Program and provided feedback on Melbourne Water's draft Planning for Sea Level Rise Guidelines. The updated modelling will support future planning and improve understanding of flood risks in Casey's coastal areas. Future consideration of community engagement activities and application of the modelling outcomes will occur through ongoing business-as-usual processes.

Strategic indicator	Status	Latest update
Reduce Council's use of drinkable water through water harvesting and leak prevention measures.	On track 	Council continued to reduce its use of potable water through leak detection, water efficiency initiatives and the use of harvested water across facilities. During 2025/26, approximately 10 million litres of potable water was saved through proactive leak detection and rectification activities. Additional savings were also achieved through water harvesting initiatives, contributing to more sustainable use of water resources across Council operations.

Strategic Outcome 4

Thriving Local Economy

Strategic Priority 4.1 Investment attraction: Work with other specialist organisations to deliver programs and activities that grow business investment in new and priority sectors, promoting local job growth and innovation.

Due date: 30 June 2026

Action: Influence direction and priority actions within the Greater South East Melbourne, Outer Metropolitan Councils and National Growth Areas Alliance Councils to maximise benefit for the Casey community.

Status: Completed 

Latest update: Council continued to influence regional advocacy priorities through its involvement with Greater South East Melbourne (GSEM) and other regional partnerships. During the quarter, GSEM progressed advocacy efforts focused on manufacturing, transport and economic development, including the establishment of a Manufacturing Working Group to bring together industry leaders from across the south-east region.

In the lead up to the State Election, GSEM also continued engagement with Ministers, Members of Parliament and Shadow Ministers to advocate for key regional priorities and strengthen support for projects and initiatives that benefit the Casey community.

Strategic indicator	Status	Latest update
Increase the number of businesses supported in Casey through Council's Choose Casey Concierge Service, to diversify Casey's economy and create more local jobs.	On track 	During the quarter, the Choose Casey Concierge Service supported six high-level investment enquiries across sectors including hospitality, aged care, tourism and recreation. Businesses were assisted through introductions, advice and facilitated discussions with relevant Council departments, helping streamline development and investment enquiries in Casey.

Strategic Priority 4.2 Employment pathways: Advocate and partner with the education sector to support local skill development and the establishment of equitable and inclusive training and employment pathways.

Due date: 30 June 2026

Action: Work with vocation training and education providers to create training and work placement opportunities that meet local industry needs and improve employment outcomes for Casey residents, including those from vulnerable employment groups.

Status: Completed ■

Latest update: Council continued to work with vocational education providers, industry and employment partners to create training, work experience and employment pathways for Casey residents.

Key highlights during the quarter included:

- Supporting more than 5,000 students to explore trade careers through Council's Gold Sponsorship of the SELLEN Try a Trade Expo, providing hands-on exposure to apprenticeship and traineeship opportunities.
- Delivering the LAUNCH (Learn, Aspire, Unlock Career Horizons) Expo in partnership with Workforce Australia, connecting more than 600 students, job seekers, educators and employers with career, training and study opportunities, with over 35 businesses and organisations showcasing local employment, education and training pathways.
- Establishing a Co-operative Education Agreement with Federation University, creating two paid student placement opportunities within Council and supporting pathways into future employment.

These initiatives strengthened collaboration between education providers, training organisations and industry while improving access to career pathways, work experience and employment opportunities for Casey residents.

Strategic indicator	Status	Latest update
Maintain efforts to partner with public and private organisations to support delivery of initiatives that promote inclusive employment, employment pathways and local skills development.	On track ■	Council continued to work with education providers, industry and employment partners to support workforce development and employment opportunities. Key activities included delivery of the LAUNCH Careers Expo, participation in the Casey Cardinia Skills and Jobs Network, sponsorship of the SELLEN Try a Trade Expo and delivery of the AI and Cybersecurity Forum in partnership with Federation University. Collectively, these initiatives helped strengthen connections between employers, training providers and job seekers across Casey.

Strategic Priority 4.3 Existing business growth: Coordinate Council programs, activities and response to regulatory reforms to support and promote the growth of existing businesses.

Due date: 30 June 2026

Action: Review and amend Council's processes to make it easier for Casey businesses to engage with Council services.

Status: Completed ■

Latest update: Council continued to improve how businesses engage with Council services through the Business Planning Approvals Pilot, which formally commenced in May 2026. New qualifying applications and pre-applications are being triaged through the pilot, with a focus on providing early support to improve application quality and streamline approval processes. Enquiries are being responded to within 48 hours, and the first milestone report was submitted to the Victorian Government under the Business Approvals Incentive Scheme Funding Agreement.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Continue to improve and streamline Council processes to make it easier for Casey businesses to access and engage with Council services."*

Action: Introduce an upgrade and renewal program for Council maintained activity centres to ensure attractive and high amenity public spaces that support the growth and diversity of local businesses.

Status: Completed ■

Latest update: Council established and commenced implementation of the five-year Activity Centre Improvement Program, providing a coordinated approach to upgrading and renewing Council-maintained activity centres. During the quarter, detailed design was completed for all priority projects and construction works were completed at Doveton Avenue Activity Centre and The Fairway Activity Centre. These improvements enhance the attractiveness, accessibility and amenity of local centres, supporting local businesses and creating more welcoming places for the community.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Continue to deliver the Activity Centre Improvement Program to enhance the attractiveness, amenity and functionality of Council-maintained activity centres."*

Action: Deliver a series of business development programs, events and shop local campaign aimed at supporting the growth, education and promotion of small business in Casey.

Status: Completed ■

Latest update: Council continued to support local businesses through networking opportunities, business development programs and initiatives that promote innovation, collaboration and growth.

Key highlights during the quarter included:

- Delivering Business Coffee Club events in Berwick, Lynbrook and Endeavour Hills, where 94.1 per cent of participants were satisfied with the sessions and all attendees agreed they had opportunities to connect with other businesses. The events also helped foster new business relationships and collaborations.
- Launching the 2026 Casey Business Awards, which attracted a 14 per cent increase in applications compared to the previous year. The awards program showcased the diversity of Casey’s business community, with strong participation from home-based businesses and a broad range of industry sectors.
- Delivering an AI and Cybersecurity Forum in partnership with Federation University, providing local businesses with practical information about emerging technologies, cybersecurity best practice and opportunities to improve business resilience and productivity.

Strategic indicator	Status	Latest update
Increase the number of businesses that engage with Council business assistance programs and events.	On track ■	A total of 366 business engagements were recorded through Council’s business assistance programs and events during the quarter, supporting an On track status. Engagements included participation in the Choose Casey Concierge Service, Business Coffee Club events, the LAUNCH Careers Expo, AI workshops and industry forums. These initiatives provided businesses with opportunities to connect, learn and access support services that contribute to business growth and resilience.

Strategic Priority 4.4 Revitalise our strategic places: Coordinate planning and investment to revitalise and improve connection and access to neighbourhood activity centres and land precincts; supporting the unlocking of land for housing and jobs.

Due date: 30 June 2026

Action: Implement the Strategic Property Program by developing or selling underutilised Council-owned land at key sites, to create civic, community and commercial outcomes.

Status: Completed ■

Latest update: Council continued to deliver the Strategic Property Program to identify opportunities for Council-owned land to support community, civic and commercial outcomes. During the quarter, work progressed on implementation of the Berwick Village Major Activity Centre Structure Plan, including the appointment of a consultant to develop design guidelines that will help guide future improvements within the centre. Council also continued due diligence activities for a number of Council-owned properties, including 12–14 Vesper Drive, Narre Warren, to support future decisions about how these sites can best contribute to community and economic outcomes.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Continue to deliver the Strategic Property Program by supporting the development or disposal of underused Council-owned land at strategic locations, to ensure these assets are used in ways that maximise civic, community and commercial benefits."*

Action: Prepare a planning scheme amendment to incorporate the Berwick Village Major Activity Centre Structure Plan to manage the future growth and development of Berwick Village.

Status: Completed ■

Latest update: Council continued to progress the Berwick Village Major Activity Centre Structure Plan and the associated planning scheme amendment that will help guide the future growth and development of Berwick Village. During the quarter, work focused on refining the Structure Plan in response to built-form and housing capacity testing, as well as aligning the plan with State planning policy and housing objectives. Council also progressed preparation of the planning scheme amendment documentation and investigations into the planning controls required to support implementation of the Structure Plan.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Prepare and progress a planning scheme amendment to embed the Berwick Village Major Activity Centre Structure Plan within the Planning Scheme, providing a clear statutory framework for future growth and development."*

Action: Review the Hampton Park Central Development Plan to identify new opportunities to facilitate the development and revitalisation of the Hampton Park activity centre.

Status: Completed 

Latest update: Community engagement for the Hampton Park Central Development Plan concluded in April 2026, with strong community support for the proposed future direction of the centre. Feedback gathered through surveys, submissions and community engagement activities was used to inform the final Plan, which was adopted by Council on 16 June 2026.

During the quarter, Council also encouraged landowners to improve property maintenance, accessibility and pedestrian safety, supporting the ongoing revitalisation of the Hampton Park activity centre.

Strategic indicator	Status	Latest update
Increase investment in the development of Casey’s activity centres and nominated land precincts to enhance connectivity, access, and support the creation of jobs.	On track 	Planning permit applications received during the quarter represented approximately \$8.4 million in development activity across Casey's major activity centres, supporting investment, economic activity and future employment opportunities.

Strategic Outcome 5

High Performing Organisation

Strategic Priority 5.1 Responsive customer experience: Design and deliver fit for purpose customer experiences that are empathetic, consistent, accessible and responsive to customer needs.

Due date: 30 June 2026

Action: Implement the customer service delivery model to enhance self-service options, resolve more enquiries the first time and offer additional support for customers to improve their overall experience.

Status: Completed ■

Latest update: This action was completed during the previous reporting period through implementation of Council's Customer Service Delivery Model. The new model provides customers with improved self-service options, enhanced access to information and more tailored support when interacting with Council. It also supports faster resolution of enquiries by directing customers to appropriately trained staff and making it easier to access services through digital channels, helping improve the overall customer experience.

Action: Provide additional and enhanced digital options for customers so they can interact with Council at a time that is convenient.

Status: Completed ■

Latest update: Council continued to enhance digital services and self-service options, making it easier for customers to interact with Council at a time that suits them. Several enhancements have been delivered across Council's digital platforms, including:

- Launch of a new Calendar of Events to improve community access to Council events and activities.
- Delivery of the Transport Advocacy digital profile, providing easier access to information about Council's advocacy priorities.
- Enhanced online registration for attendance at Council Meetings.
- Introduction of new digital options for rates refunds, asset protection permits and hard waste collection bookings for sporting clubs.

These improvements support Council's ongoing commitment to delivering accessible, customer-focused digital services and improving the quality and consistency of online information and transactions.

Action: Enhance Council’s understanding and measurement of the customer experience that is provided, so that opportunities are identified to improve services in a way that matters to most customers.

Status: Completed ■

Latest update: Council completed implementation of initiatives to better understand and measure customer experience across a range of service channels. During the quarter, new customer feedback mechanisms were introduced across phone and digital interactions, providing greater insight into customer experiences and helping identify opportunities to improve services and resolve enquiries at the first point of contact. Council also commenced improvements to digital information supporting kindergarten enrolments, using customer feedback to make the process easier for families to navigate.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Establish a connected and consistent view of our customers and experiences to drive end to end improvements in how we deliver services."*

Strategic indicator	Status	Latest update
Increase customers’ rating of how easy it is to interact with Council.	On track ■	Customer perceptions of how easy it is to interact with Council improved during the quarter, increasing by three points to 65. Customers particularly valued straightforward processes, convenient online services and efficient service delivery. Council will continue to focus on simplifying customer journeys, improving digital services and reducing barriers when accessing Council services.
Increase the percentage of digital interactions to improve accessibility and be responsive to customer needs.	On track ■	The proportion of customer interactions completed through digital channels increased during the quarter, reaching 40.62 per cent. Digital interactions continue to increase as Council expands online service options and self-service tools. Recent improvements, including enhanced online booking and payment options, are making it easier and more convenient for customers to interact with Council.

Strategic Priority 5.2 Operational performance: Enhance Councils service and project performance through innovative practice and clearly communicate results to the community.

Due date: 30 June 2026

Action: Utilise innovative practices to improve Council's communication of strategic plans and performance to ensure important information is clearly and transparently provided to the community.

Status: Completed ■

Latest update: Council continued to improve how strategic plans and performance information are communicated to the community using innovative digital reporting tools. During the quarter, historical quarterly performance data was incorporated into Council's open data platform and visualised in a more interactive format. The new reporting approach was tested and refined with subject matter experts and is expected to launch in the coming months.

Once implemented, community members will be able to explore quarterly performance information through an interactive platform that provides easier access to data and insights than traditional static reports. This will support greater transparency and provide the community with access to richer and more accessible performance information.

Action: Implement Casey's Smart Cities Program to improve the use of technology, innovation and data across our growing City.

Status: Completed ■

Latest update: Council continued to deliver the Smart Cities Program to improve the use of technology, innovation and data across the municipality.

Key highlights during the quarter included:

- Launch of Council's new Open Data Platform homepage, improving access to data and information for both the community and Council staff.
- Commencement of testing and trialling open data reporting to showcase Council performance insights and support greater transparency.
- Progression of smart sensing projects, with implementation activities underway across a range of priority initiatives.
- Official launch of the Connecting Communities Living Lab, with strong participation from project partners during the establishment phase.
- Commencement of theme identification and exploration activities to inform the focus of future Living Lab projects aligned to community needs and strategic priorities.

Action: Deliver innovative process and digital improvements to our services to ensure they are meeting customer expectations and are efficient and effective.

Status: Completed ■

Latest update: Council continued to improve the way services are delivered by simplifying processes, enhancing digital systems and improving access to information. During the quarter, improvements to Council's procurement systems reduced processing delays, improved data quality and minimised the need for manual rework, helping staff respond more efficiently to service requests. New reporting tools were also introduced to improve financial visibility, supporting more accurate financial management, stronger auditability and more efficient month-end processes. Together, these improvements help strengthen service reliability, improve operational efficiency and support a better customer experience.

Strategic indicator	Status	Latest update
Maintain a high completion rate of planned service improvement projects to demonstrate innovative and effective service delivery.	On track ■	More than 81 per cent of planned service improvement projects were completed or on track during the quarter, demonstrating continued progress in delivering organisational improvement initiatives. Additional projects are expected to be finalised as part of end-of-financial-year activities, supporting ongoing service innovation and improvement.
Increase adherence to service agreements to ensure consistent performance.	On track ■	Council achieved 93.2 per cent compliance with service level agreements during the quarter, exceeding the target and improving on both the previous quarter and the same period last year. This result reflects Council's continued focus on delivering reliable, consistent and timely services for the community.

Strategic Priority 5.3 Financial performance: Improve financial performance by enhancing accountability and focus on efficiency and long-term strategic decision making.

Due date: 30 June 2026

Action: Develop a social impact measurement framework to ensure Council is investing in services with the greatest need and impact.

Status: Completed ■

Latest update: Council completed work to identify the most effective approach for measuring the social impact of its services, programs and projects. This work confirmed that social impact measurement will be integrated into Council's broader approach to evaluating benefits and outcomes, helping ensure future decisions are informed by a stronger understanding of the value delivered to the community. By embedding this approach into ongoing business activities, Council will be better placed to identify where investment can achieve the greatest community benefit and respond to areas of greatest need.

Action: Ensure the organisation's Financial Plan provides a 10 year financially sustainable projection for funding the Council Plan to achieve the Long-Term Community Vision 2035.

Status: Completed ■

Latest update: Council adopted the 2025–2036 Financial Plan in June 2026, providing a long-term financial framework to support delivery of the Council Plan and achievement of the Long-Term Community Vision 2035. The Financial Plan outlines how Council will manage its resources over the next 10 years to maintain financial sustainability, fund priority services and infrastructure, and respond to the needs of Casey's growing community.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Implement the recommendations from the long-term financial plan to ensure Council remains financially sustainable and resources are managed responsibly for the future."*

Strategic indicator	Status	Latest update
Maintain a positive adjusted underlying result to reflect improved accountability, efficiency, and sustainable decision making.	Off track ■	The unaudited adjusted underlying result was negative 7.17 per cent, representing a \$40.2 million deficit. The movement from previous quarters was largely driven by non-cash asset write-offs and revaluation impacts, higher depreciation associated with new and completed assets, and projects expenditure that could not be capitalised. Council's financial performance will continue to be monitored closely, with the result subject to review through the year-end audit process.

Strategic Priority 5.4 Governance and transparency: Promote community engagement in Council decision making through transparent governance and accessible communication.

Due date: 30 June 2026

Action: Provide community members with opportunities to provide feedback and be involved in decision-making on Council initiatives that affect them.

Status: Completed ■

Latest update: Council continued to provide opportunities for the community to have a say on projects, initiatives and advocacy priorities that affect them. During the quarter, 77 projects were open for community feedback, including 23 engagement projects and 54 advocacy projects delivered through the *Building a Better Casey* program.

These projects generated 1,545 individual responses, demonstrating strong community participation across a wide range of Council initiatives. Council's engagement platform, Casey Conversations, also recorded 21,161 visitors, providing residents with opportunities to learn about projects, share feedback and contribute to local decision-making.

Action: Improve community engagement outcomes through programs that build our organisation's knowledge and application of best practice community engagement principles.

Status: Completed ■

Latest update: Council continued to strengthen community engagement practices and build organisational capability to support meaningful community participation in decision-making. During the quarter, training was delivered on inclusive and accessible communications, helping staff improve the accessibility of engagement activities and information.

Council also shared its Community of Practice model with other councils, explored enhancements to the Casey Conversations platform and investigated new accessibility tools to improve participation opportunities for community members. Work also commenced on an AI solution to support the analysis of community feedback, helping improve the consistency and efficiency of reporting community insights.

Strategic indicator	Status	Latest update
Increase the percentage of the community subscribed to Casey Conversations to foster transparent governance.	On track 	Casey Conversations continued to attract strong community participation and engagement, with 11.91 per cent of the community now subscribed to the platform. Efforts during the quarter focused on reducing barriers to participation and increasing community involvement in engagement activities.
Increase participation from cultural and minority groups in surveys to ensure inclusive community engagement.	On track 	Participation from cultural and minority groups in community engagement increased to 41.81 per cent during the quarter. This result reflects Council's efforts to provide inclusive engagement opportunities and reduce barriers to participation, supporting broader community involvement in decision-making and consultation activities.
Decrease the number of decisions made in closed Council meetings, promoting open and transparent decision-making processes.	On track 	The proportion of decisions made in meetings closed to the public reduced to 1.05 per cent during the quarter. This result demonstrates Council's continued commitment to transparent governance and ensures that majority of decisions are considered through open and public decision-making processes.

Strategic Priority 5.5 Constructive culture: Develop and grow an organisational culture that is safe and that promotes continuous improvement, collaboration and achievement.

Due date: 30 June 2026

Action: Deliver a targeted Culture Program to enhance focus on developing great leadership and achievement orientated behaviours and mindsets.

Status: Completed ■

Latest update: Council continued to strengthen organisational culture through initiatives that support leadership development, employee wellbeing and high performance.

Key achievements during the quarter focused on:

- Enhancing leadership and performance practices across the organisation.
- Supporting employee growth, wellbeing and engagement through targeted initiatives.
- Strengthening future leadership capability and workforce development pathways.
- Reinforcing Council's reputation as an employer of choice through workforce and industry partnerships, including SELLEN.

Collectively, these initiatives supported a positive workplace culture, strengthened organisational capability and reinforced the leadership behaviours needed to deliver strong outcomes for the Casey community.

Ongoing work will continue through the 2026/27 Council Plan Action: *"Deliver year two of the organisation's Culture Program to further embed effective leadership and achievement oriented behaviours and mindsets across the organisation."*

Strategic indicator	Status	Latest update
Increase leadership effectiveness to encourage a culture that is safe and promotes continuous improvement, collaboration and achievement.	On track ■	Council's leadership effectiveness index was 82 per cent, one percentage point higher than the previous result. The introduction of a new Leadership Development Model and Employee Experience platform in September 2026 is expected to provide further insights and support the ongoing development of leadership capability across the organisation. Progress on this indicator is monitored through periodic employee feedback and reporting.

COMMUNITY ENGAGEMENT

From April to June 2026, the City of Casey ran 23 community consultations using a mix of online engagement on Casey Conversations, email and in-person pop-ups.

During this period 21,161 people visited the Casey Conversations page, with 73 per cent first time visitors. A total of 1,545 community feedback submissions were received on the platform.

Corporate Suite of Strategic Documents



Council sought community feedback on the draft Corporate Suite of Documents 2026/27, including the Budget 2026/27, Annual Action Plan 2026/27, Long-Term Financial Plan 2026/27-2035/36 and Fees and Charges 2026/27. The documents set out how Council plans to deliver services, infrastructure and projects that respond to the needs of Casey's growing community and support the long-term vision for the municipality.

The draft Budget and Annual Action Plan outlined Council's priorities and investment over the coming year, focusing on delivering practical outcomes that enhance the quality of life for residents, businesses and visitors. Community feedback helps inform Council's decision-making and ensures investment aligns with local priorities and aspirations

Council's work is guided by five key outcomes:

- Strong Communities
- Liveable City
- Sustainable Environment
- Thriving Local Economy
- High Performing Organisation

The draft documents included funding for a range of infrastructure and community projects across Casey, such as community hubs, sporting facilities, family and community centres, public open space improvements and local infrastructure upgrades. Community input provided valuable insights into the services, programs and projects that matter most to the community.

Further information can be found here <https://conversations.casey.vic.gov.au/budget-2026-27>

Draft updated Hampton Park Central Development Plan



During the quarter, Council sought community feedback on the future of Hampton Park Central as part of the update to the Hampton Park Central Development Plan (2019). The updated plan aims to guide the future growth and renewal of the activity centre, creating a more flexible and realistic vision that reflects community needs and supports vibrant, sustainable development.

Hampton Park Central is an important activity centre that provides shopping, services, employment opportunities, housing and transport connections for the local community.

The draft plan outlines a vision for a welcoming, lively and people-focused centre, featuring:

- Improved public spaces
- Increased housing diversity
- Enhanced urban design
- Stronger local identity
- Sustainable future development

Community feedback helped Council understand local priorities and ensure the updated plan reflects the aspirations of residents, businesses and visitors.

Further information can be found here: <https://conversations.casey.vic.gov.au/hp-development-plan-2026>

Hallam Dog Friendly Space



During the quarter, Council sought community feedback on a proposed new dog-friendly space at 127–129 Hinrichsen Drive, Hallam. The project is part of Council's commitment to providing inclusive and accessible recreational spaces that support the growing needs of local dog owners and residents.

The proposed 0.5-hectare dog park would include a range of features designed to create a safe and enjoyable environment for dogs and their owners. Community members were invited to share their thoughts on the types of facilities and amenities they would like to see incorporated into the final design.

Potential features included:

- Agility equipment and accessibility features
- Shaded seating areas
- Water stations and drinking fountains
- Fencing and safety elements
- Dog waste bag dispensers
- Separate spaces for small and large dogs
- Planting and landscaping

Feedback received through the engagement will help inform the future design and development of the space, which is proposed for delivery in the 2026/27 financial year.

Further information can be found here: <https://conversations.casey.vic.gov.au/bettercasey>

Wilson Botanic Park Playground Replacement



Council invited the community to provide feedback on the draft concept design for the renewal of the Wilson Botanic Park Play Precinct in Berwick. The concept design builds on previous community engagement undertaken in 2021, which highlighted the community's appreciation for the park's natural setting and timber play elements.

Community feedback identified a need for:

- Improved accessibility
- More play opportunities for different age groups
- Additional shade and seating
- Enhanced safety
- Inclusive play experiences

The proposed design responds to this feedback and aligns with the Wilson Botanic Park Master Plan 2022. The playground renewal is guided by the "Root & Route" theme, celebrating the site's history while creating a more accessible and inclusive destination for visitors of all ages and abilities.

Council specifically sought feedback on the landscaping, social spaces and gathering areas within the play precinct to help refine the final design.

Further information can be found here: <https://conversations.casey.vic.gov.au/wilson-botanic-park-play-precinct-review>

Get involved in upcoming projects

Be the first to hear of new opportunities and to have your say by registering your details on our dedicated community engagement website: <https://conversations.casey.vic.gov.au>

We will continue to provide you with opportunities to have your say and be involved in Council projects, strategies, and decision-making.

Your feedback is critical in helping us provide the services and infrastructure needed to support our rapidly growing community.

CAPITAL WORKS PERFORMANCE

Summary

The City of Casey's 2025/26 Capital Works Program features 260 projects and an investment of \$149 million.

All projects

The actual expenditure for the 2025/26 Capital Works Program as at Q4 was \$135.8 million. This was behind planned expenditure mainly due to delays to some major sports and community facilities projects.

Progress to date includes completion of several building works (community facilities including family and community centres and sports facilities such as pavilions, ovals and lighting) and infrastructure (roads, drainage and bridges).

All projects	%	('000)
Total annual budget	100%	\$149,044
YTD expenditure		
Estimate	100%	\$149,044
Actual	91%	\$135,841

The City of Casey has completed the following projects:

- 16 Hair Court, Narre Warren North – Drainage Renewal
- 8-16 Bayview Road, Beaconsfield – Drainage Upgrade
- Amalfi Drive, Lynbrook – Local Traffic Management Devices
- Amarillo Drive, Narre Warren South – Gross Pollutant Trap Renewal
- Berwick Springs Wetlands, Narre Warren South – Dog Friendly Space
- Bunjil Place Library, Narre Warren – Furniture Renewal
- Casey Fields, Cranbourne East – Cricket Nets Extension
- Casey Fields Oval 5, Cranbourne East – Irrigation Upgrade
- Chirnside Road (outside 17 and 31), Berwick – Local Traffic Management Devices
- Clyde Township Family and Community Centre, Clyde – Temporary Library Lounge
- Kilberry Boulevard and Warana Drive, Hampton Park – Black Spot Road Improvements (Flat Top Road Humps)
- Various locations across Casey – Land Purchases
- Laura Drive, Narre Warren – Local Traffic Management Devices

- Majestic Boulevard, Cranbourne North – Gross Pollutant Trap Renewal
- Marjorie Eastick Reserve, Cranbourne West – Playground and Drainage Upgrade
- Marriott Waters Reserve, Lyndhurst – Turf Wicket Renewal
- Maternal and Child Health Centres across Casey – Consulting Room Enhancements
- Max Pawsey Reserve, Narre Warren North – New District-Level Playground
- Menindee Terrace and Lochard Terrace, Cranbourne North – Gross Pollutant Trap Renewal
- Narre Warren North Kindergarten, Narre Warren North – Building Renewal
- Pearcedale Recreation Reserve, Pearcedale – District Playspace and Skate Park Development
- Various locations across Casey – Road Renewal Program
- Sharpe Court to Homestead Road, Cranbourne East – Missing Path Connection
- Various locations across Casey – Short Footpath Segment Construction
- Sports fields across Casey – Irrigation Control System Transition
- Various locations across Casey – New and Upgraded Street Lighting
- The Terrace Reserve, Cranbourne – Playground Renewal
- Various sites across Casey – Turf Replacement with Synthetic Stitching
- Wedgewood Road, Hallam – Raised Safety Platforms

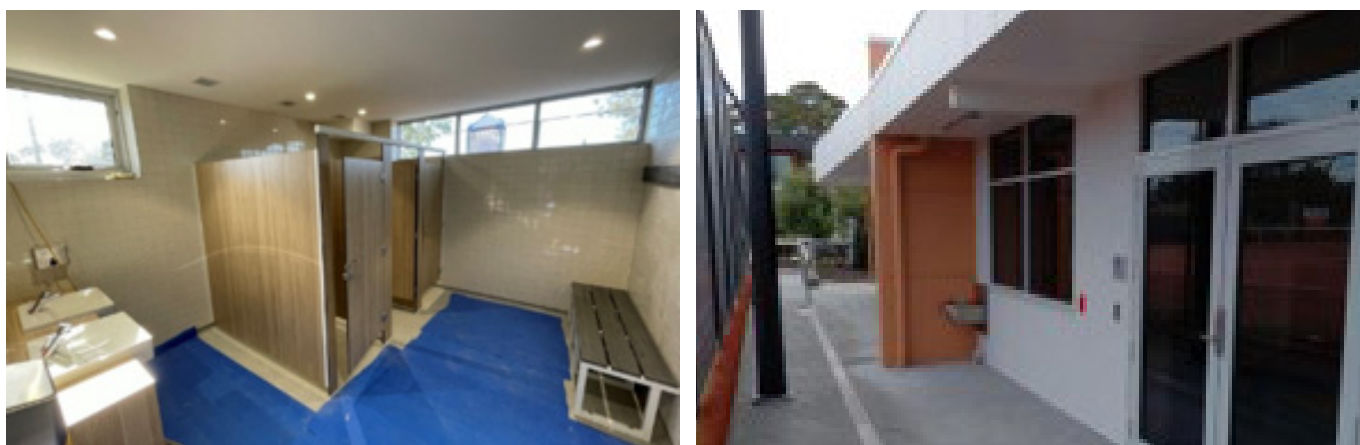
The following projects have experienced delays due to current conditions:

- Clyde Creek, Clyde – Stormwater Harvesting Project
- Clyde North West Family and Community Centre, Clyde North
- Cranbourne Hub, Cranbourne
- Doveton Pool in the Park, Doveton – Redevelopment
- Springleaf Recreation Reserve, Clyde North – Development
- Sydney Pargeter Reserve, Keysborough – Cricket and Gridiron Pavilion Expansion
- Tooradin Recreation Reserve, Tooradin – Pavilion Upgrade

CAPITAL WORKS HIGHLIGHTS

Robert Booth Reserve – Tennis Pavilion Renewal, Hampton Park

Status: Practically complete ■



This project involved the redevelopment and extension of the existing tennis pavilion at Robert Booth Reserve to improve accessibility, functionality and amenity, in line with Council's Sports Facilities Framework.

The project included:

- New accessible amenities located to the west of the existing building
- An outdoor canopy connected to the building on the eastern side
- Protection of existing mature trees within the reserve

The total anticipated project cost is \$1.11 million, with \$550,000 funded by the Victorian Government through the Community Sport and Recreation Grant Funding Program and \$560,000 provided by Council.

During the quarter, the project reached practical completion, marking the completion of upgraded and more accessible facilities for reserve users.

Springleaf Recreation Reserve Development, Clyde North

Status: Practically complete ■



This project delivered important community infrastructure for residents of Clyde North, supporting active recreation and community use, and integrating with the future Family and Community Centre.

The facility includes:

- A dual use AFL and cricket oval
- Netball courts with lighting
- A pavilion incorporating a social space, kiosk, flexible change rooms and referee facilities
- A playground and a mix of hard and soft landscaping
- Car park integration with the future Family and Community Centre

The total anticipated project cost was \$20.26 million, with \$9.2 million funded through the Federal Government Thriving Suburbs Fund, \$8.01 million from Developer and Infrastructure Contribution Reserves, and \$3.05 million provided by Council.

During the quarter, the project reached practical completion, with all major facilities and infrastructure now delivered.

Doveton Pool in the Park 50 metre Pool Redevelopment, Doveton

Status: In progress ■



This project involves the design and construction of a new outdoor pool and year-round accessible park, delivering improved aquatic, recreation and play facilities for the community.

The project includes:

- Removal of the existing water slides, three smaller pools, the Gambetta Room, portable building and fencing
- Redevelopment of the seasonal outdoor 50-metre pool
- Renewal of the pool pavilion, including change facilities and amenities, an improved foyer and reception area, staff room and storage
- Recommissioning and refurbishment of the existing program pool, construction of a new standalone water slide and associated landscaping
- Development of a new play space, including a range of cooperative and active play opportunities, accessibility and imaginative play elements, paths, seating, picnic tables, shelter and a kick-about space

The total anticipated project cost is \$19 million, with \$7.492 million funded through the Federal Government Thriving Suburbs Fund, \$1.792 million from Public Open Space Reserves and \$9.716 million provided by Council.

Construction progress during the quarter included:

- Practical completion of the redeveloped 50-metre outdoor pool and pool plant room works.
- Completion of design works for the program pool and waterslide component.
- Completion of structural steel and timber framing for the pavilion.

In the upcoming quarter:

- Installation of the pavilion roof and associated building works.
- Commencement of onsite construction works for the program pool and waterslide.
- Continued delivery of pavilion construction works.
- Progression of remaining stages of the outdoor pool and year-round accessible park redevelopment.

Completion of all project stages is anticipated by May 2027.

Ballarto Road Family and Community Centre, Clyde

Status: In progress ■



This community facility project, identified in the adopted Cardinia Creek South Precinct Structure Plan, will help relieve pressure on existing services and programs that are operating at capacity, while ensuring new and growing communities have access to essential services and support.

The facility will include:

- Three kindergarten rooms with associated amenities and licensed outdoor play spaces, including an undercover shaded area
- A large multipurpose community room with kitchen, storage and access to a community yard
- A small community meeting room with a secure outdoor courtyard
- Two Maternal and Child Health consulting rooms with a dedicated waiting area, including a discreet space
- A flexible central reception area, staff and community amenities throughout the facility
- Surrounding landscaping and a front plaza with seating, bike paths and parking

The total project cost is anticipated to be \$10.3 million, with \$6.75 million funded through the Victorian School Building Authority Building Blocks Grant and \$3.55 million from Developer and Infrastructure Contribution Reserves.

Construction progress during the quarter included:

- Building frame, roof and brickwork completed.
- Internal lining commenced.
- External insulation and airtightness membrane installed.
- Services installation was delayed due to a clash of services at the future car park crossover, with relevant authorities engaged to resolve the issue.

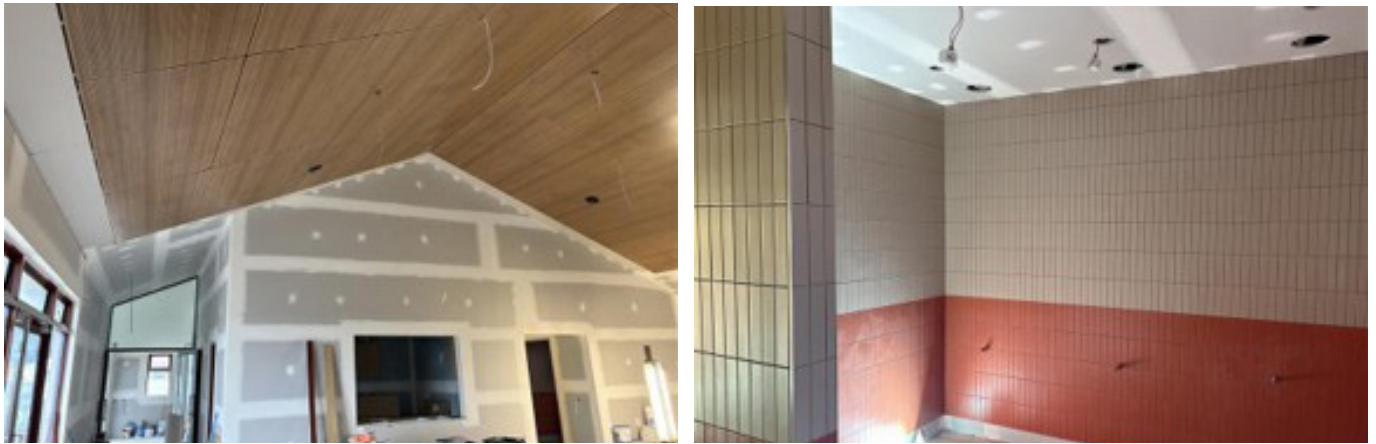
In the upcoming quarter:

- Continuing internal lining works.
- Installation of internal doors and windows.
- Progression of services installation, subject to resolution of the service clash.

Completion of the project remains anticipated by October 2026.

Old Cheese Factory Multipurpose Space, Berwick

Status: In progress ■



This project will replace the existing ageing multi purpose community facility with a new, modern building designed to better support a wide range of community events, programs and activities.

The new facility will provide:

- An adaptable kitchen suitable for training and community use
- Improved IT functionality
- Increased storage capacity
- A flexible, fit for purpose space capable of supporting multiple community functions

The total anticipated project cost is \$2.2 million, funded through Developer Contributions.

Construction progress during the quarter included:

- Building slab, frame and roof completed.
- Mechanical, electrical, water and sewer services installed within the building.
- Plastering, acoustic ceilings and tiling completed.
- Flooring installation commenced.
- Majority of internal building works commenced.

In the upcoming quarter:

- Completion of internal building works.
- Installation of furniture, fixtures and equipment.
- Finalisation of building fit-out activities in preparation for project completion.

The project is anticipated to be completed in August 2026.

CONTRACTS AWARDED GREATER THAN \$5M

Background

Council's contract awarding processes are underpinned by a strong governance framework and best practice procurement processes which enable procurement decisions that:

- use public resources efficiently, economically and ethically
- facilitate accountable and transparent decision making
- encourage competition and are non-discriminatory
- encourage appropriate engagement with risk
- are proportional to the scale and scope of a requirement
- allow for continuous improvement and innovation

Note: The s5 Instrument of Delegation from Council to the CEO (overarching delegation) was endorsed at the August Council meeting. This satisfies the legislative requirement for Council to review the s5 Instrument of Delegation within 12 months of the commencement of the Councillor term. As part of this review, Councillors reduced the CEO's financial delegation from \$15 million to \$5 million and requested a monthly report detailing all contract approvals exceeding \$1 million.

This report excludes any contract extensions authorised by Council resolution where the total contract value is greater than \$5 million. These items are recorded and reported through separate Council processes.

Financial year to date

During the April to June period, three contracts of greater than \$5 million was awarded.

Title	Supplier	Amount (incl. gst)	Date awarded	Awarded by
CT000916 - 1895 Ballarto Road Family & Community Centre	• Constructive Group Pty Ltd	\$9,286,563.00	01/07/2025	Chief Executive Officer
CT000993 - Asphalt Resurfacing of Various Roads for Year 2025/26	• R&C Asphalt Paving Pty Ltd	\$9,361,000.00	08/07/2025	Chief Executive Officer

Title	Supplier	Amount (incl. gst)	Date awarded	Awarded by
CT000978 - Civil & Landscape Capital Works Panel	Panel of 20 Suppliers: • Accomplished Plumbing Services Pty Ltd • Ace Landscape Services Pty Ltd • Austek Road Victoria Pty Ltd - (saved as RC Asphalt Paving) • Blue Peak Constructions Pty Ltd ATF Blue Peak Constructions Family Trust • Delfino Paving Co Pty Ltd • Forever Up Signs Pty Ltd • J. Mac Constructions Pty Ltd • Landstruct landscape Construction Pty Ltd • Main Street Civil Pty Ltd • Native Space Pty Ltd • P&H Civil Landscapes Pty Ltd • Prestige Paving Pty Ltd • Regal Innovations Pty Ltd • Roadlinez Pty Ltd • Sunnybank Horticultural Pty Ltd • Sanpoint Pty Ltd T/A LD Total • Sustainable landscaping Pty Ltd • Metro Asphalt Pty Ltd as Trustee of the Centofanti Unit Trust • VIS Group Pty Ltd • Yellowstone Landscaping Pty Ltd	Panel arrangement - value dependent on work orders issued under the panel throughout the contract term	21/10/2025	Council
CT000963 - Clyde North West Family & Community Centre	• Melbcon Pty Ltd	\$8,054,420.00	17/02/2026	Council

Title	Supplier	Amount (incl. gst)	Date awarded	Awarded by
CT000997 - Hard waste and dumped rubbish collection services	WM Waste Management Pty Ltd	\$52,365,238.795	09/06/2026	Council
CT001039 - Playing Surface Maintenance Contract Zone 1,2,3 & 4	Programmed Property Services Pty Ltd	\$13,588,967.70	09/06/2026	Council
CT001050 - Bells Road Recreational Reserve Civil Works	BILD Infrastructure Pty Ltd	\$12,346,542.56	26/06/2026	Council

Contact City of Casey

03 9705 5200

NRS: 133 677 (for the deaf,
hearing or speech impaired)



TIS: 131450 (Translating and Interpreting Service)

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Customer Service Centres

Bunjil Place

2 Patrick Northeast Drive
Narre Warren 3805

Cranbourne Park Shopping Centre

Shop 156, South Gippsland Highway
Cranbourne 3977



City of
Casey